

Department of Education

REGION III Schools Division Office of Bulacan

TABLE OF CONTENTS

- Introduction
- II. Organizational Structure and Office Functions
- III. Legal Bases and References
- IV. Definition of Terms and Acronyms
- V. Procedures/Policies and Guidelines/Flow Charts/Quality Control Plans (One Section per Process/Service)
- VI. Forms/Templates



Department of Education

REGION III Schools Division Office of Bulacan

I. Introduction

In the annals of Philippine History, it is chronicled that the Americans laid the foundations of the country's educational system.

Thus, it was thru the efforts of the American servicemen that the first schools in Bulacan were opened in 1900 in their desire to be understood by the natives or the province. The first classes were housed in big rented private residences according to Francisco Calalang who authored the book History of Bulacan (1971).

Grades one to seven were offered as elementary course in the school put up in barrio Tibag in Baliuag with Mr. Guy Clinton as the first principal. Mr. William A. Prequitt was cited as Bulacan's first school superintendent in 1901 in the accounts made by Don Antonio Bautista as published in <u>Ang Malolos sa Dahon ng Kasaysayan</u> by Jose P Santos. It became conclusive that the institution or office which is now called Department of Education (Division Office) was established in that year, 1901

It is of interest to mention that the secondary course, offering first year course, was opened in 1906 when Mr. HA. Bordner took the stewardship of the schools as Division Superintendent. The secondary school was later transferred to Malolos.

The Education Office was first housed in what became the Bulacan Prison House or LEX. After a few months, it was transferred to Bulacan High School, now Marcelo H. del Pilar High School, near the Capitol Building t is said that the Department of Education, Division of Bulacan was officially established under a Republic Act promulgated sometime in 1945. In 1965, the Office was transferred to the Provincial Capitol Building. Through the concerted efforts of the Bulacan MECS (Ministry of Education, Culture and Sports) Family, the Office was housed in the Bulacan Public School Teachers Association Building in 1967 to 1981. During this period, the Central Office changed name, from MECS to DECS (Department of Education Culture and Sports). Finally, the Division Office building was constructed and was completed in July, 1982. Since then, it occupied the same edifice, when, in year 2002, DECS was changed to Department of Education (DepED), with DepEd Bulacan Family continuously extending the comforts and services it can fully offer to all its clienteles.





Department of Education

REGION III Schools Division Office of Bulacan

At present, DepEd Schools Division of Bulacan serves the twenty one (21) municipalities of the province covering the five hundred sixty-eight (568) barangays with the total land area of two hundred sixty-two thousand, five hundred (262,500) square kilometers. As of 2000, Bulacan Province has the total population of two million two hundred, thirty-four thousand, eighty-eight (2,234,088).

DepEd Schools Division of Bulacan operates beyond the limits of excellence towards the maximum development of potentials of every Filipino learner to enable him/her to compete in a global community based on Christian tenets as Maka-Diyos, Maka-Bansa, Maka-Tao at Maka-Kalikasan."

DepEd Schools Division of Bulacan continues to provide "Total Quality Basic Education Services" to the youth with special skills and interests through formal, informal and non-formal channels, for maximum development of their potentials, values and attitudes to enable them to participate successfully as functional citizens in a literate, just and humane society.

SUPERINTENDENTS

The following were the School Division Superintendents and the inclusive year they served:

1.	Mr. William A. Prequitt	1901 – 1903
2.	Mr. J.G. Gamble	1902 – 1905
3.	Mr. E. G. Turner	1904 – 1909
4.	Mr. H.A. Bordener	1906 – 1911
5.	Mr. Samuel Graves	1910 – 1916
6.	Mr. E.G. Turner, Mr. W.E. Mc Vey,	
	Mr. H. Borgstadt & Mr. C.W. Franks	1912 – 1916
7.	Mr. Robert L. Barron	1916 – 1919





Department of Education

REGION III Schools Division Office of Bulacan

8.	Mr. Clayton J. Halsey	1919 – 1922
9.	Mr. Walter G.M. Buckish	1922 – 1925
10.	Mr. Daniel E. Clancy	1925 – 1928
11.	Mr. William R. Hamme	1928 – 1931
12.	Mr. Fernando S. Fuentes	1931 – 1934
13.	Mr. Arthur C. Wittman	1934 – 1937
14.	Mr. Leodegario Victorino	1937 – 1940
15.	Mr. Isabelo Tupas	1945 – 1947
16.	Mr. Antonio Maceda	1947 – 1948
17.	Mr. Gerardo Flores	1948 – 1949
18.	Dr. Vitaliano Bernardino	1949 – 1953
19.	Mr. Elias M. Caray	1953 – 1955
20.	Mr. Ramon L. Santos	1955 – 1956
21.	Mr. Tomas de Castro	1957 – 1961
22.	Mr. Alfredo Andal	1961 – 1962
23.	Mr. Florentino Capili	1962 – 1964
24.	Mr. Victor M. de Leon	1964 – 1967
25.	Mr. Jose C. Cruz	1967 – 1971
26.	Dr. Felicita G. Bernardino	1971 – 1975
27.	Mr. Delfin R. Manuel	1975 – 1977
28.	Mrs. Lirio M. Ruiz	1977 – 1986
29.	Mr. Bienvenido F. Yap	1986 – 1991
30.	Dr. Feliciana C. Santiago	1991 – 1992





Department of Education

REGION III Schools Division Office of Bulacan

31.	Dr. Fe S. Ventura, CESO V	1992 – 1999
32.	Dr. Teofia R. Villianueva. CESO IV	1999 – 2006
33.	Dr. Edna Santos-Zerrudo, CESO V	2006 – 2013
34.	Dr. Romeo M. Alip, CESO V	2013 – 2018
35.	Dr. Zenia G. Mostoles, CESO V	2018 - Oct. 2018
36.	Germelina H. Pascual, CESO V	Oct 2018 – May 2020
37.	Dr. Zenia G. Mostoles, CESO V	Oct 2020 - present

VISION

We dream of Filipinos who passionately love their country and whose values and competencies enable them to realize their full potential and contribute meaningfully to building the nation. As a learner-centered public institution, the Department of Education continuously improves itself to better serve its stakeholders.

MISSION

To protect and promote the right of every Filipino to quality, equitable, culture-based, and complete basic education where: Students learn in a child-friendly, gender-sensitive, safe, and motivating environment. Teachers facilitate learning and constantly nurture every learner. Administrators and staff, as stewards of the institution, ensure an enabling and supportive environment for effective learning to happen. Family, community, and other stakeholders are actively engaged and share responsibility for developing life-long learners.





Department of Education

REGION III Schools Division Office of Bulacan

CORE VALUES

Maka-Diyos Maka-tao Makakalikasan Makabansa

ISO

The Department of Education – School Division of Bulacan has implemented and maintains a Quality Management System with a scope "Provision of Educational Services of SDO Bulacan".

Through an audit, documented in report, it was verified that the management system fulfils the requirements of the following standard of the ISO 9001: 2015

The ISO certify the Department of Education- School Division of Bulacan for its quality management system and validate last 2018 of May 29th and end on 2021 of May 28th with Certification Registration No. 50500546 QM15. Signed by Stefan Heinloth the Managing Director.

Transitory Provisions

A. ISO Certified Offices and Schools

Field offices and schools that are already ISO certified and will undergo surveillance audit shall coordinate with the BHROD and help map out the harmonization process for all Operations Manuals. The harmonization phase will cover the Regional Offices, School Division Offices, and Public Elementary, Junior, and Senior High Schools. Separate guidelines on the QMS Harmonization will be issued at a later date.



QM - Page 6 of 75

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

B. ISO Certified Offices and Schools for recertification

Recertification of field offices and schools with ISO Certification expiring in 2020 shall be held in abeyance until the issuance of the National Operations Manuals of the Regional Offices, Schools Division Offices and Elementary, Junior, and Senior High Schools.

C. Non-ISO Certified Offices and Schools

Field offices and schools that are not ISO certified or are currently undergoing ISO preparations are encouraged to review and streamline their processes and procedures to improve delivery of basic education services. However, procurement of a third-party certifying body shall be deferred until the issuance of the National Operations Manuals of the Regional Offices, Schools Division Offices and Elementary, Junior, and Senior High School

Field offices shall no longer be allowed to initiate their own ISO preparations upon effectivity of this DepEd Order, Field offices are expected to coordinate with the DepEd CO, through the CO QMS Secretariat for the creation and harmonization of their QMS documents, processes, and procedures.

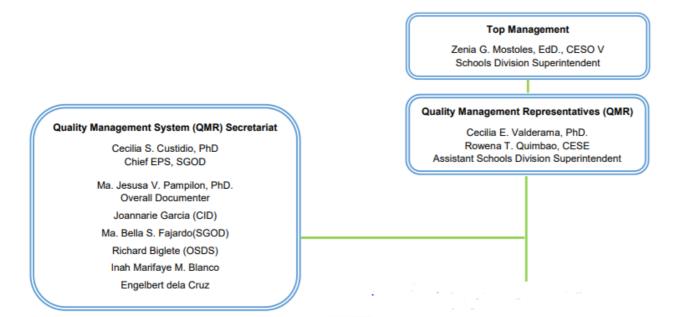


Department of Education

REGION III Schools Division Office of Bulacan

QUALITY MANAGEMENT SYSTEM

QUALITY MANAGEMENT SYSTEM STRUCTURE







Department of Education

REGION III Schools Division Office of Bulacan

Quality Management System Teams

Internal Quality Audit Team(IQAT)

Ma. Lourdes J. Patag (Lead Person) SEPS, SMME

Members:

Team A
Leader: Virgilio L. Laggui, PhD.
Edelmira S. Dorega, EdD.
Anastacia N. Victorino, PhD.
Sixta Bernal
Eloise Damille Centeno
Anotonia de Guzman
Ronnie Perez
Glenda Constantino
Jei Ann Mariano
Ma. Luisa De Jesus

Team C

Leader: Daniel V. Ortega, PhD. Nora G. Manala, PhD. Paul J. Candelaria Carlito G. dela Cruz, PhD. Jay-Arr V. Sangoyo, PhD. Julia Ann Cruz Lucia Ann Cruz

Team B

Leader: Teresita B. Alquiza, PhD.
Ma. Neriza P. Fanuncio, EdD.
Marilou V. Cruz, PhD.
Vilma Aguas, Dentist
Cherry Grace del Rosario
Melody Regalado
Kathleen Ruth Rabusa
Rod Christopher Tolentino
John Paulo Trinidad
Melda Villanueva
Yolanda Jimenez

Lucia Chico Karen Lyn Centeno Jeo Libao Cherry Alba Mary Grace Yutuc

Risk Management Team (RMT)

Josefina Pedroche (Lead Person)
Atty Elmer Lopez (Legal Officer)
Lorena Bodoso
Victoria Madrigal
Alice Almazar
Raquel Climaco
Agnes M. Seifnezhad, Accountant III
Richard Biglete
Paulo Eduardo Cruz (Planning Officer)

Maribel Perez (SEPS, Research)

Quality Workplace Team (QWT)

Josefina Pedroche (Lead Person)
Raquel Climaco
Pete Lacap
Carl Paulo Fernando
Leandro Baluyot

Knowledge Management Team (KMT)

Gregorio C. Quinto, Jr. EdD. (Lead Person)
Chief EPS, CID
Rainelda M. Blanco, PhD. (EPS-LRMDS)
Agnes R. Bernardo, PhD. (EPS-EsP)
Joel I. Vasallo, PhD. (EPS-TLE)
Marienella P. Garcia Sy, EdD.
Marquez T. Cartel (EPS- MAPEH)
Francisco B. Macale (EPS Math)
Justine SJ Legaspi (ICTU)

Training and Advocacy Team (TAT)

Virgilio L. Laggui,PhD. (Lead Person)
Marilene Ramos, SEPS- HRD (Co-Lead Person)
Joel Vasallo, PhD. (EPS-TLE)
Bryan Amiel de Jesus (SEPS-SocMob)
Edgardo Macarasig (EPS II- SocMob)





Department of Education

REGION III Schools Division Office of Bulacan

The QMS Terms of Reference

A. Top Management

The Top Management shall have the following responsibilities:

- i. Lead the establishment, implementation, and monitoring of the QMS at their level;
- ii. Establish, communicate, and embody the Quality Policy Statement
- iii. Ensure effectiveness of the QMS using risk-based thinking and risk management;
- iv. Ensure that quality objectives set are aligned with DepEd's strategic direction, through the RPMS;
- v. Communicate the importance of fulfilling the needs to implement and sustain QMS implementation;
- vi. Lead and conduct the Management Review (MR) at least every quarter;
- vii. Ensure that constitutional mandates, statutory, and regulatory requirements are met; and
- viii. Designate the Quality Management Representative (QMR).

B. Quality Management Representative (QMR)

The QMR shall be designated by the respective Top Management of each governance level. The QMR shall have the following responsibilities:

- Communicate the importance of having QMS within DepEd;
- ii. Oversee the implementation and take accountability for the implementation and take accountability for the effectiveness of the QMS;
- iii. Ensure the conformance of the QMS to the requirements of ISO 9001;
- iv. Ensure the integrity and effectiveness of the QMS;



QM - Page 10 of 75

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

- v. Ensure that the QPS and DepEd QMS targets and objectives are aligned with the context and strategic directions of the Top Management;
- vi. Report audit results, identified targets, opportunities for improvement, and other QMS- related matters to the Top Management;
- vii. Ensure integration of the QMS requirements into DepEd's business processes;
- viii. Promote continuous improvement of the QMS and processes of the agency;
- ix. Engage, direct, and support QMS Teams and its members to contribute to the effectiveness of the QMS;
- x. Oversee the operations of the QMS secretariat including each MQS Team and report to the Top Management; and
- xi. Act as liaison of the Department with external parties on matters relating to QMS

C. QMS Secretariat

The members of the QMS Secretariat shall coordinate with and report to the QMR. The QMS Secretariat shall have the following responsibilities:

- i. Coordinate effective deployment and efficient use of human, financial, and other physical resources for the QMS;
- ii. Provide technical and administrative support to successfully implement the QMS;
- iii. Coordinate QMS-related activities in their respective offices;
- iv. Collaborate with and assist the QMS Teams on their efforts for continuous improvement of the QMS;
- v. Facilitate the delivery of specific outputs in line with QMS;
- vi. Assist the QMR in communicating with external parties on QMS-related matters; and
- vii. Provide feedback and updates on QMS-related matters to the QMR.





Department of Education

REGION III Schools Division Office of Bulacan

D. QMS Team

The composition of the QMS Teams is critical to ensure the operationalization of the QMS. Teams are expected to regularly communicate and collaborate within their respective offices /schools and across each governance level, as needed, to ensure seamless and effective implementation of the QMS. Capacity building for the members of each team shall be provided in a separate memorandum. Below are the five (5) QMS Teams and their respective responsibilities:

a. Knowledge Management Team (KMT)

- Implement and refer to the latest version of the Document Management Procedure, Document Matrix and Organizational Knowledge Matrix in the PAWN
- ii. Ensure that the requirements for updating, maintaining, and retaining documented information are established and implemented;
- iii. Organize the operation and administrative records to ensure availability, completeness, consistent generation, protection, easy retrieval, and proper disposal of documents;
- iv. Oversee activities related to managing organizational knowledge and setting document management standards; and
- v. Provide feedback to the QMR on the status of the control documents and records

b. Internal Quality Audit Team (IQAT)

- i. Implement and refer to the latest version of the Internal Quality Audit Procedure in the PAWIM;
- ii. Undergo training on ISO 19011 (Guidelines for Auditing Management System);
- iii. Determine conformance of the QMS with planned arrangements and requirements of ISO 9001;



QM - Page 12 of 75

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

- iv. Determine whether the QMS is effectively implemented and maintained through the conduct of an internal quality audit;
- v. Keep track of the implementation of the corrective and preventive actions to address the opportunities raised during the Internal Quality Audits; and
- vi. Provide the Findings of the IQA through the audit summary report and status of Request for Action (RFA) to the QMR as input to the Management Review.

c. Risk Management Team (RMT)

- i. Implement and refer to the latest version of the Risk Planning Guidelines and Handling Client Complaints Procedure in the PAWIN:
- ii. Ensure reporting, analysis, monitoring and evaluation of Client Satisfaction result;
- iii. Provide technical assistance in the accomplishment of the Risk and Opportunity Registry per office;
- iv. Provide feedback and update to the QMR on the status of risk assessment and action plans;
- v. Perform monitoring and oversight function in ensuring the established action plans in the Risk and Opportunity Registries are effective and implemented as schedule; and
- vi. Ensure documentation and clear implementation of quality objectives through the review of targets and indicator in the OPCRF.

d. Quality Workplace Team (QWT)

- i. Ensure consistent implementation of Quality Workplace Standards;
- ii. Collaborate with concerned office/ personnel to ensure a conducive and safe work/ school environment to improve productivity;





Department of Education

REGION III Schools Division Office of Bulacan

- iii. Monitor and evaluate cleanliness, orderliness, and safety at the school or workplace in conformance to the Quality Workplace Standards to be issued separately; and
- iv. Provide feedback and updates to the QMR on the status of workplace management.

e. Training and Advocacy Team (TAT)

- i. Orient employees and disseminate information on QMS-related matters, such as ISO 9001 standards, Organizational Knowledge, QMS Manual, PAWIM, and Quality Policy;
- ii. Capacitate employees on the development of their Operations Manual and Planning Documents;
- iii. Develop effective training and advocacy materials to enable the successful implementation and sustainability of the QMS;
- iv. Plan and coordinate effective deployment and efficient use of QMS training and materials;
- v. Develop and disseminate IEC materials to strengthen awareness on QMS and build a culture of continuous improvement, and
- vi. Provide feedback and updates to the QMR on the status of QMS-related training and awareness.

FEEDBACKING

To ensure government improvement towards seamless public delivery, all government agencies are required to submit a report of their client satisfaction survey every fiscal year (FY). Such requirement is anchored in Republic Act (RA) No. 11032 or the *Ease of Doing Business and Efficient Government Service Delivery Act of 2018* and Memorandum Circular (MC) No. 2019-002 dated August 13, 2019, entitled, *Guidelines on the Implementation of the Citizen's Charter* in Compliance to RA 11032.

Hence, to further improve the Department of Education's effort in gathering feedback on our services the Bureau of Human Resource and Organizational Development – Organization Effectiveness Division (BHROD-OED) shall implement the use of a



QM - Page 14 of 75

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III SCHOOLS DIVISION OFFICE OF BULACAN

Standardized DepEd Citizen/Client Satisfaction Survey (CCSS) Form. Survey forms should state the privacy notice in observance of the Data Privacy Act of 2012. Survey forms should be available or translated in the language widely-used in the locale of the survey.

Dolow in the Client/Citizon's Curvey Form

elow is the Cheni/Chizen's Survey Form.	
Client/Citizen's Survey Form	Control No.
	Your experience matters to us ong karanasan ay mahalaga sa amin)
I. Client Information (Impormasyon ng Kliyente)	
Name (Optional)	Date Visited
Pangalan (Opsyonal)	Petsa ng Pagbisita
Office Visited	
Opisinang Binisita	Contact Details
Service/s received	
Serbisyong natanggap	

II. Client Satisfaction Rating

Kindly rate the quality of service provided by checking the appropriate box. Leave as blank if the criterion is not applicable to the service. (Lagyan ng tsek ang kahong nagsasaad ng iyong karanasan ukol sa serbisyong natanggap. Iwanang blangko ang pamantayan kung ito ay hindi angkop sa serbisyong natanggap.)





Department of Education

REGION III Schools Division Office of Bulacan

CRITERIA			••		
	Very Dissatisfied Lubhang hindi Nasiyahan	Dissatisfied Hindi Nasiyahan	Neutral	Satisfied Nasiyahan	Very Satisfied Lubhang Nasiyahan
1. RESPONSIVENESS (PAGTUGON) Willingness to help, assist, and provide prompt service (Handang tumugon at magbigay nang mabilis na serbisyo sa kliyente)					
2. RELIABILITY (MAASAHAN) Provision of what was needed and what was promised, in accordance with the policy and standards, with zero to a minimal error rate (Mahusay na pagbibigay ng serbisyo ayon sa itinakdang pamantayan)					
3. ACCESS & FACILITIES (LOKASYON AT PASILIDAD) Convenience of location, ample amenities for a comfortable transaction, and the use of clear signages and modes of technology (Mabilis mapuntahan ang lugar at magamit ang pasilidad sa pamamagitan nang malinaw na karatula)					
4. COMMUNICATION (PAKIKIPAG-USAP) Act of keeping citizens and businesses informed in a language they can easily understand, as well as listening to their feedback (Pakikipag-ugnayan sa kliyente sa paraang					





Department of Education

REGION III Schools Division Office of Bulacan

malinaw at nauunawaan kasama ang mga opinion at puna)			
5. COSTS (GASTOS)			
Satisfaction with timeliness of the billing, billing process/es,			
preferred methods of payment period, value for money,			
acceptable range of costs, and qualitative information on the			
cost of each service (Kontento sa serbisyong natanggap at sa			
halagang naging katumbas o binayaran)			
6. INTEGRITY (<i>KATAPATAN</i>)			
Capability of frontline staff/s to perform their duties, product			
and service knowledge, understanding client needs,			
helpfulness, and good work relationships (Kasiguruhan na			
gampanan ang tungkulin, na may kaalaman sa serbisyo, pag-			
unawa sa mga pangangailangan ng kliyente, matulungin, at			
maayos na ugnayan sa trabaho)			
7. ASSURANCE (<i>PAGTITIWALA</i>)			
Assurance that there is honesty, justice, fairness, and trust			
in each service while dealing with the clients and businesses			
(Pagtiyak sa serbisyong may katapatan, hustisya, patas at			
tiwala sa habang nakikipag-ugnayan sa kliyente)			
8. OUTCOME			
Assurance that there is honesty, justice, fairness, and trust in			
each service while dealing with the clients and business			
(Pagtiyak sa serbisyong may katapatan, hustisya, patas at tiwala sa habang nakikipag-ugnayan sa kliyente)			
uwala sa nabang nakikipag-ugnayan sa kilyente)			



Department of Education

REGION III Schools Division Office of Bulacan

III. Sugge	I. Suggestions/Compliments/Comments (Suhestiyon/Papuri/Komento)							

Thank you for your valuable input to help us continuously improve our services! Maraming salamat sa iyong tulong para sa ikauunlad ng aming serbisyo!

Privacy Notice

The personal information included in this document should only be used for the purposes of administering the survey. Any personal information included herein may not be used for other purposes aside from those stated above.

Privacy Notice

Ang personal na impormasyon sa dokumentong ito ay maari lamang gamitin para sa layunin ng survey na ito. Hindi ito maaring gamitin sa iba pang layunin maliban sa nabanggit.





Department of Education

REGION III Schools Division Office of Bulacan

DepEd Quality Policy Statement (QPS)

The QPS is the articulation of DepEd's commitment to implement the National QMS in accordance with the agency's mandate, Vision, Mission, and Core Values. In essence, the QPS is the embodiment of the overall intention and direction of DepEd's top management in relation to quality.

"The Department of Education is committed to provide learners with quality basic education that is accessible, inclusive and liberating through:

- Proactive leadership
- Shared governance
- Evidence-based policies, standards, and programs
- · Responsive and relevant curricula
- Highly competent and committed officials, and teaching and non-teaching personnel
- An enabling learning environment

The Department upholds the highest standards of conduct and performance to fulfil stakeholders' needs and expectations by adhering to constitutional mandates, statutory, and regulatory requirements, and sustains client satisfaction though continuous improvement of the Quality Management System"

The QPS must be recited by teaching and non-teaching personnel during the conduct of Flag Ceremony. It may also be included in the preliminary activities of CO, RO, and SDO programs. In the case of Schools, it may be included during the preliminary activities of Faculty Meetings, Learning Action Cell (LAC) Sessions, or any other similar activity. The purpose of the QPS is to build a culture of quality within the Department. It serves as a reminder for each DepEd employee to uphold their commitment



QM - Page 19 of 75

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

to citizen-centric quality public service.

Strategic Direction BULAKENYO

Committed to serve beyond the limits of excellence, DepEd Schools Division of Bulacan continuously strives towards the maximum development of every Bulakenyo learner. This Division Education Development Plan (DEDP) was created to realize this goal and to steadfastly provide "Total Quality Basic Education Services" to the youth with special skills and interests through formal, informal and non-formal channels for them to be holistically developed as functional citizens in a literate, just and humane society. It may be achieved through the unified efforts of this office, the schools, other stakeholders and the learners as well.

This DEDP presents the current education situation, issues and challenges and provides strategic directions on how to systematically bridge the gaps and sustain the gains in the education sector by ensuring the deliverability of the nine key improvement areas B-U-L-A-K-E-N-Y-O.

- B Better teachers, personnel and staff. Necessary technical assistance and NEAP accredited training and development programs will be provided to the teaching and non-teaching personnel in the whole division.
- U United Team, Serving One Mission, Achieving One Vision, One DepEd Bulacan. Developing lifelong learners will be attained through shared leadership and shared responsibility of all the parties concerned.
- L Learners learn in a child-friendly, gender sensitive, safe and motivating environment. Different interventions will be conducted in compliance with DepEd Order No. 55, s. 2013 or the Child-Friendly School System.
- A Accessible, quality, relevant and liberating education. In spite of the risks brought about by the pandemic, relevant and appropriate distance learning modality will ensure the delivery of quality education to all learners.
- K K to 12 Curriculum Implementation, Review and Update. Improvement on the content and pedagogy by creating alignment between curriculum, teaching, assessment, and learning in school and non-school environments to meet 'new normal' educational challenges.
- E Engaging Partners and Stakeholders for Support and Collaboration Partnership and Collaboration. Linkages between and among internal and external stakeholders will be strengthened to get support for all DepEd's programs, projects and activities.



QM - Page 20 of 75

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

- N Nurturing, Modern, Nimble and Trusted Institutions. The current health crisis calls for a more advanced, modern, and technology-inclined system of delivering "total quality basic education services."
- Y Youth and ALS Learners who are Nation-Loving. Resilient, Competent and Life-Long Learners. Enhancement of programs for the holistic development of all learners regardless of their age, sex, religion and status in life.
- O Organizational Alignment and Effectiveness. Employ automated and electronic Human Resource (HR PRIME) system, QMS, and other Information System and ensure the delivery of providing quality product and service to our customers and meeting regulatory and all applicable ISO 9001:2015 requirements, consider and meet all external and internal issues relevant to our purpose, strategic direction and that affect our QMS in achieving its intended results, determine and meet the requirements of interested parties that are relevant to the ability of our QMS to meet customer and applicable regulatory requirements and continually improve our QMS by reducing operational inefficiencies and enhancing customer satisfaction.

This roadmap entrusts and itemizes relevant programs, projects and activities that focuses on learners' development, human resource training and management, facilities build up and improvement and stakeholders' partnership and engagement.

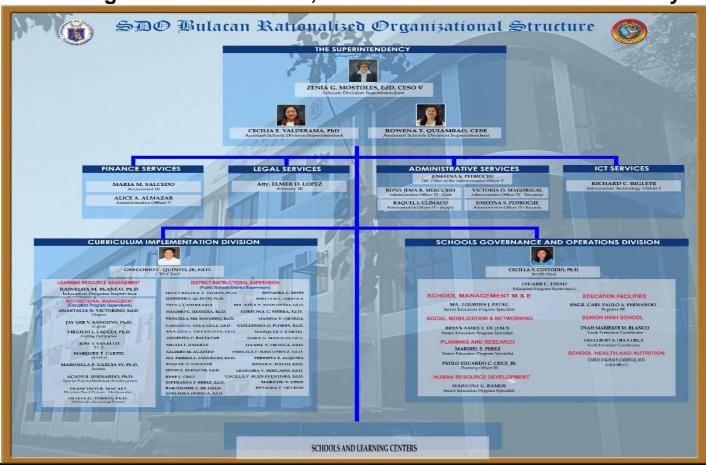




Department of Education

REGION III Schools Division Office of Bulacan

II. Organization Structure, Office Functions and Job Summary







Department of Education

REGION III Schools Division Office of Bulacan

Office of the Schools Division Superintendent (OSDS)









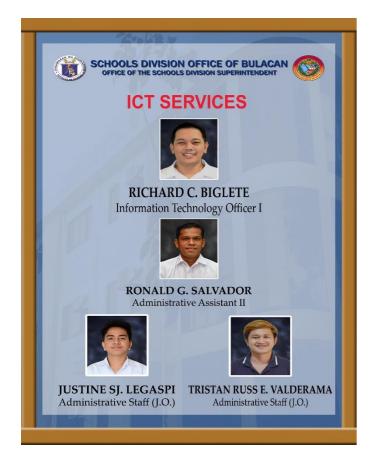
QM - Page 23 of 75

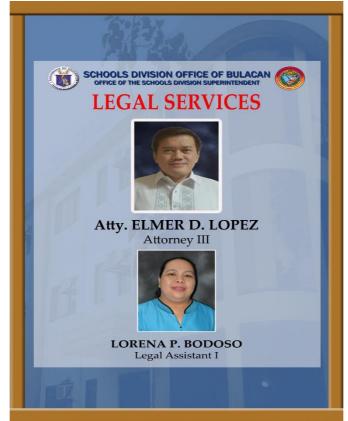
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Department of Education

REGION III Schools Division Office of Bulacan





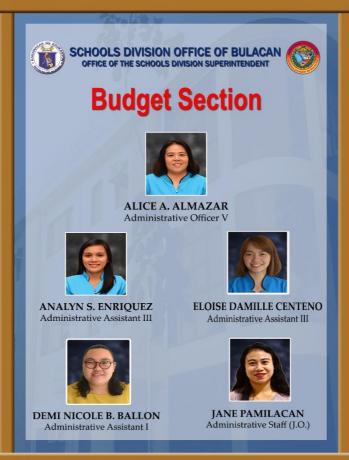


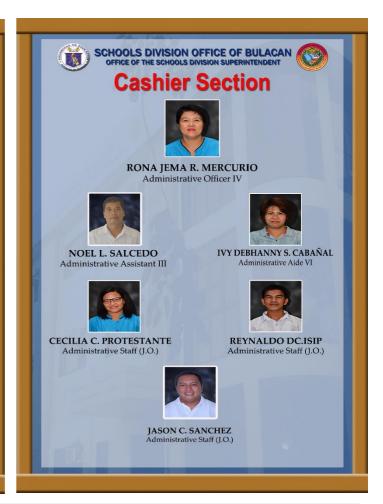


Department of Education

REGION III Schools Division Office of Bulacan





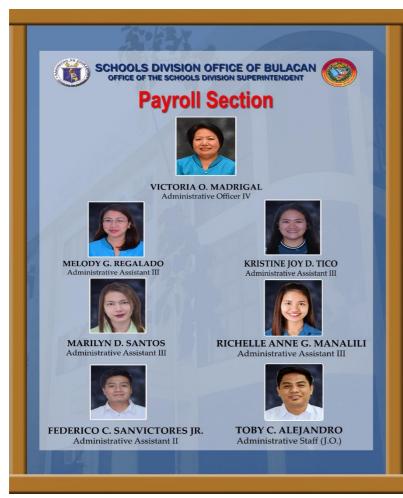






Department of Education

REGION III Schools Division Office of Bulacan



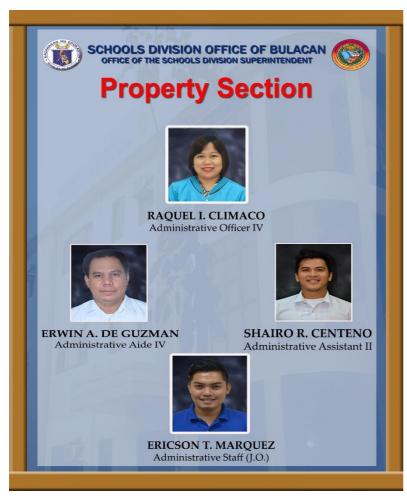


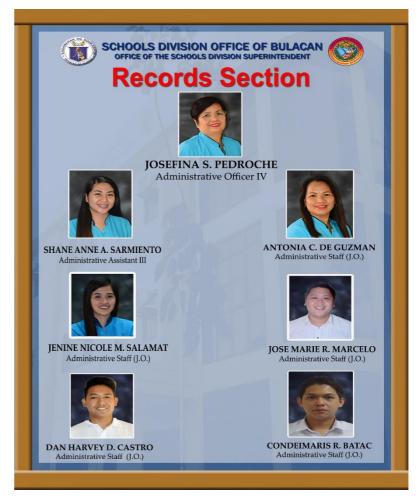




Department of Education

REGION III Schools Division Office of Bulacan









Department of Education

REGION III SCHOOLS DIVISION OFFICE OF BULACAN

OSDS OFFICE FUNCTIONS

Office Functions - Ver. 2

Name of Office/ Division: Office of the Schools Division Superintendent

Strand/Governance level: Schools Division Office

Statement of Purpose

The Schools Division Office (SDO) empowers schools and Learning Centers (LC) and engages partners and communities in the delivery of					
quality basic education that is accessible to all. (Sec.2 RA 9155)					
Outcomes	Outcomes Indicators				
 Teaching and non-teaching personnel are accurately and timely 					
compensated. Issues and concerns relative to personnel matters					
are properly addressed and resolved.					
 All stakeholders are provided with readily available, updated, and 					
accurate data and records for information and decision-making.					
 SDO teaching and non-teaching personnel are committed, 					
competent, innovative, and accountable in the performance of					
their duties and responsibilities and continuously improve to					
meet performance standards across access, quality, and					
governance.					
 Schools and Learning Centers are provided with adequate 					
services and resources that ensure a child-friendly and healthy					
learning and working environment					

Key Results Areas	Objectives	Key Performance Indicators	Outputs	Outputs Indicators
Administrative Management	To properly and promptly provide personnel action	Percentage of personnel who are regularly and	Processed and issued salaries and benefits	
	and compensation	promptly provided with compensation and	Duly signed payroll	
		accorded suitable	Approved Appointments, Promotions,	

SDO _ Office of the Schools Division Superintendent



QM - Page 28 of 75

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

Office Functions - Ver. 2

Key Results Areas	Objectives	Key Performance Indicators	Outputs	Outputs Indicators
		personnel action	Reclassifications,	
			Deployment, etc	
	To maintain an updated	100% of data and records	Hard/Soft Copy of	
	and accurate Information	were available as soft	Records	
	Management System	and/or hard copy	Encoded data in a stand-	
			alone computer junket to	
			all systems	
	To provide schools,	100% allocation of	Memorandum Receipts	
	Learning Centers and	supplies, materials and	(MRs)	
	SDO with necessary	equipment were	Inventory of supplies.	
	supplies, materials and	delivered/issued	materials and equipment	
	equipment	1000/		
	To develop a well-	100% implementation of	Client satisfaction surveys	
	planned, directed and	government laws, policies,	Administrative reports	
	coordinated system for	plans, programs, rules		
	records management and general services	and regulations on	Personnel feedback	
	general services	records management and general service functions	mechanism	
		hased on client		
		satisfaction surveys		
		100% adherence to 5S	-	
		standards		
Fig	To assist ODO		December 6	
Financial Management	To provide SDO	Percentage of schools	Report on financial issues	
	management with	provided with seminars	and concerns addressed	
	economical, efficient, and	and workshops on	Reports on Training/	
	effective accounting and budgeting services to	financial management vs.	Budget-Planning	
	budgeting services to	targets	Dudget I Idilling	

SDO _ Office of the Schools Division Superintendent



QM - Page **29** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

Office Functions - Ver. 2

Key Results Areas	Objectives	Key Performance Indicators	Outputs	Outputs Indicators
	ensure the cost-effective		workshops conducted	
	utilization of financial resources of the division	Number of schools and Learning Centers	Guidelines on Fund utilization	
	and schools	monitored with proper reporting of the generation and utilization of funds vs. targets	Monitoring and Evaluation (M&E) Reports	
		Percentage of claims of payments of salaries, benefits, and reimbursements processed vs. target population/number of incoming requests	Payroll	
		Percentage of distribution of national fund allotments to schools and learning centers vs. target population	Financial reports Liquidation Reports of schools and Learning Centers	
Performance Management	To manage the implementation of Results-based Performance Management System (RPMS) in accordance to the schools' prevailing situations and realities	Percentage of schools adhering to the customized RPMS	Customized RPMS	

SDO _ Office of the Schools Division Superintendent p. 3 of 6



QM - Page **30** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

Office Functions - Ver. 2

Key Results Areas	Objectives	Key Performance Indicators	Outputs	Outputs Indicators
	To formulate processes and standards for school accreditation	Percentage of schools adhering to accreditation standards	Accreditation processes and standards	
	To develop a feedback mechanism tool that enhances the delivery of frontline services	Percentage of feedback from clients	Feedback mechanism tool	
Ancillary services (Legal, ICT)	To provide legal advice and render legal opinions to the Schools Division	Number of legal advice and legal opinions/ decisions rendered vs.	Legal advice/opinions/ decisions	
Note: Legal Function for Medium-sized to Very Large SDOs only	Superintendent (SDS), Assistant Schools Division Superintendent (ASDS), officials of the Division in relation to the performance of their functions	number of incoming requests within the prescriptive period	Memorandum of Agreements (MOAs) reviewed	
	To evaluate complaints filed, conducts investigation and draft decisions and orders on cases filed against non-teaching personnel within the Division	Percentage of complaints acted upon	Report on complaints acted upon Report on investigations conducted	
	To draft actions/ endorsements on complaints and letters for	Number of endorsements made vis-à-vis number of complaints received.	Endorsements and draft action plan.	

SDO _ Office of the Schools Division Superintendent





Department of Education

REGION III Schools Division Office of Bulacan

Office Functions - Ver. 2

Key Results Areas	Objectives	Key Performance Indicators	Outputs	Outputs Indicators
	signature of the SDS in accordance with the provisions of the law and DepED rules and regulations			
	To interpret laws and rules affecting the implementation of various Division programs	Percentage of documents interpreted vis-à-vis number of endorsements/ referrals received	Draft interpretation of laws and rules	
	To prepare and review contracts, Memorandum of Agreement (MOAs) and instruments to which the	Number of MOAs and legal instruments reviewed within the target	Memorandum of Agreement	
	Division or any of its offices and school is a party, and interprets the provisions therein	date vs. incoming requests	Reviewed Legal Instruments	
	To conduct investigations of complaints against teaching personnel as may be delegated by the Regional Office (RO)	Number of investigations conducted vs. targets	Investigation Reports/ Indorsements	
	To represent the SDO in court cases, when deputized by the Office of the Solicitor General (OSG)	Number of Legal representation/ appearance before appropriate tribunals vs. number of deputized	Pleadings, legal briefs	

SDO _ Office of the Schools Division Superintendent n. 5 of 6



QM - Page **33** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

Office Functions - Ver. 2

Key Results Areas	Objectives	Key Performance Indicators	Outputs	Outputs Indicators
		representations		
	To manage and maintain the Information and Communication Technology (ICT) Systems and Infrastructure of the Division to effectively	Number of schools and learning centers monitored on ICT infrastructures, programs, and projects, within the SDO vs. targets	M&E Reports	
	To manage and implement ICT programs and projects in the Division to ensure data validity and effective utilization of the systems		Approved ICT Plan	
	To participate and communicate with Central Office and other ICT Units	Percentage of increase in the number of	Functional ICT System MOA/Memorandum of	
	across levels with regard to the implementation of national ICT and ICT- related programs	partnerships forged vs. baseline data, in collaboration with RO and CO	Understanding (MOU) on partnerships	

SDO _ Office of the Schools Division Superintendent





Department of Education

REGION III Schools Division Office of Bulacan

JOB DESCRIPTION SUMMARY

Job Description - Ver. 2

Job Description Summary

Bureau/Service	Schools Division Office	Division/Unit Office of the Schools Division Superintendent	
Key Result Area/s	Administrative Management Financial Management Performance Management Ancillary Services (Legal, ICT) Note: Legal functions for Medium	-sized to Very Large SDC	Os only

JD Number	Position	Job Summary	Key Result Area	Reports to	Position Supervised
	Schools Division Superintendent	Ensure quality in the delivery of basic education services by developing division work systems and procedures, setting standards consistent with the national and regional educational policies, plans and standards and ensure compliance thereto. Plan and manage the effective and efficient use of financial, human, and physical resources of the Schools Division towards achievement of DepED thrusts and goals Monitor/supervise that the operations of public and private elementary, secondary and integrated schools and learning centers are within DepEd standards.	Strategic Management and Operations Curriculum and Instruction Management Human Resource Development and Management Resource Management Partnership and Linkages	Regional Director	ASDS, Division Chiefs

SDO_Office of the Schools Division Superintendent Page 1 of 7





Department of Education

REGION III Schools Division Office of Bulacan

Job Description - Ver. 2

JD Number	Position	Job Summary	Key Result Area	Reports to	Position Supervised
	Assistant Schools Division Superintendent	 Reports directly to the Schools Division Superintendent (SDS) to generally provide overall management and technical assistance for the efficient operations and effective implementation of policies and education programs at the Schools Division level. 	Strategic Management and Operations Curriculum and Instruction Management Human Resource Development and Management Resource Management Partnership and Linkages	Schools Division Superintendent	As assigned by SDS
	Attorney III	To provide effective, efficient, judicious and expeditious legal service to the Division Office through: • impartial, evidenced-based, and speedy disposition of administrative cases; • effective and efficient delivery of inhouse legal services; • safeguarding the Department's rights and interests on School Sites; and • constant monitoring and timely submission of reportorial requirements to appropriate authorities.	Impartial, evidence-basaed, and speedy investigation Provide effective and efficient in-house general legal services Safeguarding the Department's rights and interests on school sites Timely submission of report on matters which are required by law	Schools Division Superintendent	Legal Assistant I
	Legal Assistant I	To gather, examine and analyze information/facts received and conduct investigation on cases/ matters/ issues received/ submitted/ referred to the Schools Division Office and to provide clerical support to the Attorney III for the effective and efficient operation of the Legal Unit.	Impartial, evidence-basaed, and speedy investigation Provide effective and efficient in-house general legal services Safeguarding the Department's rights and interests on school sites	Attorney III	

SDO_Office of the Schools Division Superintendent Page 2 of 7



QM - Page **36** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III SCHOOLS DIVISION OFFICE OF BULACAN

Job Description - Ver. 2

JD Number	Position	Job Summary	Key Result Area	Reports to	Position Supervised
			Timely submission of report on matters which are required by law Clerical Support Records Management Administrative Support Secretariat/Frontline		
	Information Technology Officer I	Provide technical support to the Division Management (SDS) in managing ICT solutions and services for governance and education, in the implementation of programs and projects that meets strategic goals and objectives, and provide technical assistance to schools and learning centers in the integration of ICT in teaching-learning in accordance with set policies, standards and methodologies for ICT development and use.	ICT systems and infrastructure management ICT programs and projects implementation Partnerships and stakeholder management ICT policies and standards implementation Technical assistance to schools on integration of ICT in school governance, teaching and learning ICT M&E	Schools Division Superintendent	
	Administrative Officer V (Budget Officer III)	To provide management with economical, efficient, and effective budgeting services and reliable and timely financial information for decision making towards the cost-effective utilization of financial resources of the division	Budget Preparation Budget Execution Budget Accountability and Reporting Budget Systems Maintenance,	Schools Division Superintendent	Administrative Assistant I (for Budget)

SDO_Office of the Schools Division Superintendent Page 3 of 7



QM - Page **37** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

Job Description - Ver. 2

JD Number	Position	Job Summary	Key Result Area	Reports to	Position Supervised
			Monitoring and Evaluation Technical Assistance		
	Administrative Assistant I (for Budget)	To provide general and routine clerical support to the budgeting officer in the preparation of budgetary requirements needed for submission to the DBM and reports in compliance to other attached agencies. To provide administrative support to the Finance Services functions.	Budget Preparation, Execution and Accountability Data and Documents	Budget Officer III	
	Accountant III	To analyze and attest to the accuracy of accounting records and reports and provide information and advice to the management of the schools division to ensure that the utilization of funds for basic education are maximized and compliant with government accounting rules and regulations. To supervise, facilitate and monitor the work of the accounting personnel and provide technical assistance to school heads and implementing units to ensure proper utilization of funds and preparation of reliable and timely financial reports.	Financial Records and Reports Financial Systems Maintenance Monitoring and Evaluation Technical Assistance Accounting Services Performance	Schools Division Superintendent	Admin. Assistant III & Admin. Assistant II
	Administrative Assistant III (Senior Bookkeeper)	To maintain and safeguard the books, records and supporting schedules of the Division Office by keeping track of accounts, and verifying the accuracy of procedures used for recording financial data that are necessary for the preparation of timely and	Financial Records and Reports Account Tracking Financial Transactions Recording Procedures	Accountant III	

SDO_Office of the Schools Division Superintendent Page 4 of 7



QM - Page **38** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

Job Description - Ver. 2

JD Number	Position	Job Summary	Key Result Area	Reports to	Position Supervised
		reliable reports which will aid the management in making informed decisions.			
	Administrative Assistant II (Accounting Clerk)	To support accounting operations by filing documents; reconciling statements; running software programs.	Accounting Records Accounting Reports	Accountant III	
	Administrative Officer V (Admin) To supervise the team that will provide the Schools Division Office with timely, responsive and economical administrative services in personnel and records management, cash disbursement, procurement, security and custody of property and the maintenance of facilities, in order to ensure efficient operation of the schools division office towards enabling schools and learning centers provide accessible and quality and basic education.		Administrative Policies and Guidelines Personnel Administration Records Management Cash Management Supply and Procurement Security and Custody of Properties Maintenance of SDO Grounds and Facilities Administrative Service Performance	Schools Division Superintendent	Administrative Officer IV and Administrative Aide VI (Records, Supply, Cashier, Budget, Personnel)
	Administrative Aide VI (Admin)	To provide clerical and secretariat support to AOV and administrative services function.	Schedules Administrative Service Activities Records and Files Administrative Support Secretariat and Frontline	Administrative Officer V (Admin)	
	Administrative Officer IV (Personnel)	To provide personnel administration services to the management and personnel of the Schools Division in the areas of recruitment and selection, personnel administration, compensation and benefits administration, personnel records, while ensuring adherence to the standards, rules and	Recruitment, Selection and Placement Personnel Actions Salary Administration and Personnel Records Benefits Administration	Administrative Officer V	Admin. Aide VI (Personnel)

SDO_Office of the Schools Division Superintendent Page 5 of 7





Department of Education

REGION III Schools Division Office of Bulacan

Job Description - Ver. 2

JD Number	Position	Job Summary	Key Result Area	Reports to	Position Supervised
		regulations in personnel administration of government oversight agencies (CSC, DBM, COA, etc.)	Personnel Information System		
	Administrative Aide VI (Personnel)	To provide assistance to the AO IV for Personnel, in the provision of personnel administration services to the management and personnel of the Schools Division	Recruitment, Selection and Placement Personnel Actions Salary Administration and Personnel Records Benefits Administration Personnel Information System	Administrative Officer IV (Personnel)	
	Administrative Officer IV (Records)	To establish and maintain a records management system, including the creation, classification, storage, maintenance, use and disposition of operating records and documents of permanent, legal, and historical value and ensure the security, preservation, and efficient access and retrieval of such records when needed by the schools division office management and staff.	Records Management System Receiving and Releasing Documentation Authentication and Verification Reporting Technical Assistance Unit Performance	Administrative Officer V	
	Administrative Officer IV (Cash)	To manage cash collections, disbursements, liquidations and preparation of reports to the accounting office to ensure proper utilization and timely disbursement of funds and liquidation of cash advances to pay for government obligation in accordance with accounting and auditing rules and regulations	Cash Collection Cash Disbursement Payment and Remittance Liquidation and Reporting	Administrative Officer V	Admin. Aide VI (Cash)

SDO_Office of the Schools Division Superintendent Page 6 of 7



QM - Page **40** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

Job Description - Ver. 2

JD Number	Position	Job Summary	Key Result Area	Reports to	Position Supervised
	Administrative Aide VI (Cash)	To provide assistance to the AO IV for Cash, in cash collection and disbursement, and in the preparations and submission of cash related reports.	Cash Collection Cash Disbursement Payment and Remittance Liquidation and Reporting	Administrative Officer IV (Cash)	
	Administrative Officer IV (Property) To provide technical services to the management and staff of the SDO in relation to procurement (using alternative mode), inspection, acceptance, issuance, storage, maintenance and inventory of material resources, equipment, and properties to support the efficient operations of the schools division office in managing the delivery of quality basic education and, Facilitate the disposal of waste materials and unserviceable equipment to derive economic benefit and maintain orderliness and efficient use of office space.		Liquidation and Reporting Policies, Standards, Guidelines, Systems Procurement and Acquisition Delivery Inspection and Acceptance Custodianship Disposal	Administrative Officer V	Admin. Aide VI (Property)
	Administrative Aide VI (Property	To provide administrative support to the Supply Officer in the conduct of the inventory of physical properties, supplies, materials, and equipment and in maintaining proper storage, delivery, and issuance of such, to ensure adequate and timely provision of supplies and equipment to the management and staff of the SDO	Supplies and Materials Properties and Equipment Documents and Records	Administrative Officer IV (Property)	

SDO_Office of the Schools Division Superintendent Page 7 of 7



QM - Page **41** of **75**

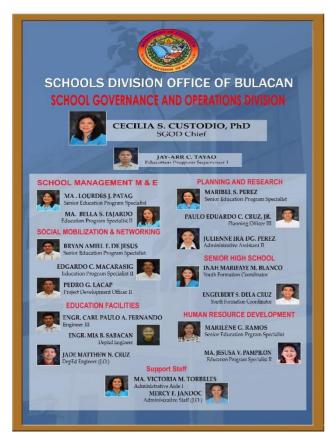
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Department of Education

REGION III Schools Division Office of Bulacan

Office of the School Governance and Operations Division (SGOD)









Department of Education

REGION III Schools Division Office of Bulacan

SGOD OFFICE FUNCTIONS

Office Functions - Ver. 2

Name of Office/ Division: School Governance and Operations Division

Strand/Governance level: Schools Division Office

Statement of Purpose

Supports and capacitates schools and Learning Centers in ensuring a conducive learning environment and in compliance to quality standards of Governance and Operations.

	Outcomes	Outcomes Indicators
Γ	 Schools and Learning Centers (LCs) effectively and efficiently 	
L	deliver education services.	
Г	 Teaching and non-teaching personnel at the SDO are competent 	
Т	in performing their respective duties and functions.	
Γ	Schools and Learning Centers maintain a conducive learning	
1	environment	

Key Results Areas	Objectives	Key Performance Indicators	Outputs	Outputs Indicators
Support Services	To capacitate schools and	Percentage of schools	Training/ Capacity	
Management	learning centers in the	and learning centers in	Building Reports	
	delivery of education	terms of support		
	program services	management services that		
		are compliant to the		
		standards based on TNA		
	To strengthen the	Percentage of schools	Accomplishment reports	
	management of schools	and learning centers with	on programs	
	and learning centers in	improved delivery of		
	terms of process delivery	education support		
		services		

SDO _ School Governance & Operations Division



QM - Page **43** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

Office Functions - Ver. 2

Key Results Areas	Objectives	Key Performance Indicators	Outputs	Outputs Indicators
	of education support			
	services			
	To support the	Percentage of schools	Child Friendly School	
	maintenance of a	and learning centers that	System conducted	
	conducive learning	maintained a conducive	Comprehensive School	
	environment	learning environment	system	
	To implement and	Percentage of	Program implementation	
	manage learner support	implementation of various	reports on various learner	
	services such as youth	programs vs. targets	support services	
	development programs,			
	school health and			
	nutrition, Senior High			
	School (SHS) voucher			
Planning and Research	To lead in the crafting of	Percentage of compliance	Approved DEDP	
	the Division Education	to quality standard		
	Development Plan			
	(DEDP) and assist the			
	schools in the preparation			
	of the School			
	Improvement Plan (SIP),			
	the Annual Improvement			
	Plan (AIP) and the Annual			
	Procurement Plan (APP)			
	To generate and	Percentage of schools	Validated data submitted	
	disseminate timely,	that submitted timely,	and accepted by CO	
			Planning	

SDO _ School Governance & Operations Division p. 2 of 6



QM - Page **44** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

Key Results Areas	Objectives	Key Performance Indicators	Outputs	Outputs Indicators
	accurate, and relevant	accurate and relevant		
	basic education statistics	data		
	To prepare the Division	Number of personnel	Approved research	
	research agenda based	conducting research		
	on Basic Education	based on BERF standards		
	Research Fund (BERF)			
	standard and oversee its			
	implementation			
Community Level	To conduct orientation to	Percentage of School	Advocacy Materials	
Linkages and	School Heads and focal	Heads/Focal Persons	prepared	
Partnerships	persons on Schools' Local	orientated/capacitated		
	and International			
	Partnerships			
	To identify potential	Number of potential	Resource generated from	
	partners/donors for	donors for specific	identified donors for	
	specific programs and	programs	specific program	
	projects	Number of MOA/MOU crafted	Signed MOA/MOU	
	To expand/sustain and institutionalize	No. of MOA/MOU signed	MOA on sustainability of	
	partnerships and linkages with stakeholders	vs. targets	the programs	
	To accept donations (e.g. equipment, tools) from	Number of turn over ceremony	Certificates of Acceptance of project/program	
	program/project partners for proper utilization	conducted/launched	equipment/tools turned- over to the SDO	

SDO _ School Governance & Operations Division p. 3 of 6



QM - Page **45** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

Key Results Areas	Objectives	Key Performance Indicators	Outputs	Outputs Indicators
		Inventory list of program/project equipment/tools	List of project/program equipment/tools turned- over to the SDO	
Human Resource Development	To manage the capacity building programs for teaching and non- teaching personnel including DRRM	Percentage of teaching and non-teaching personnel trained	Training design List of personnel to undergo training	
	To train teaching and non- teaching personnel on skills and competencies enhancement	Teaching and non- teaching personnel demonstrate (at least) very satisfactory performance		
	To establish and manage rewards and recognition system	Conduct (at least) annual awards and recognition program	Guidelines for the selection of outstanding employees; names of awardees	
Quality Assurance	To serve as Secretariat to ensure completeness and initial validation of documents pertinent to application in the operation/establishment/ conversion of both public and private schools (Refer to DO 40, S. 2014)	Percentage of schools complying to documentary requirements	Complete portfolio of school document	

SDO _ School Governance & Operations Division





Department of Education

REGION III Schools Division Office of Bulacan

Key Results Areas	Objectives	Key Performance Indicators	Outputs	Outputs Indicators
	To ensure access to	Percentage of buildings	Number of buildings not	
	adequate, disaster	which are disaster	damaged after natural	
	resilient and safe	resilient	calamities	
	buildings and ground	Percentage of schools	1 1	
	facilities according to the	compliant with standards		
	prescribed standards	Percentage of school	Number of schools with	
		grounds which are	zero accident	
		hazard-free	recorded/reported	
			Serviceable furniture	
			Serviceable ramp and	
			handrail	
			Exclusive toilet each for	
			boys and girls	
	To quality assure learning and development programs	Number of quality assured learning and development programs	Quality Assurance Monitoring and Evaluation (QAME(Rating	
	To ensure the continuous improvement of schools and learning centers thru School-Based Management (SBM)	Percentage of schools achieving a higher SBM level of practice	SBM level of Accreditation	
	To manage and	Functional Division	DMEA & SMEA Results/	
	implement the Quality	Monitoring, Evaluation	Report	
	Management System	and Assessment (DMEA)		
	(QMS)	Consolidated School	1 1	
		Monitoring, Evaluation		

SDO _ School Governance & Operations Division p. 5 of 6



QM - Page **47** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

Key Results Areas	Objectives	Key Performance Indicators	Outputs	Outputs Indicators
		and Assessment (SMEA)		
		results		
	To develop Monitoring	Percentage of M&E tools	Availability of validated	
	and Evaluation (M&E)	developed/crafted	M&E tool/instrument	
	tools for the utilization and			
	implementation of projects			
	To conduct M&E of the	Percentage of schools	M&E report	
	projects and programs	and Learning Centers	Completion report	
		monitored and evaluated	ounpleaser repair	
	To analyze M&E result	Number of M&E results	Consolidated findings and	
	for appropriate	analyzed with	recommendations	
	intervention	interventions		



Department of Education

REGION III Schools Division Office of Bulacan

JOB DESCRIPTION SUMMARY

Job Description - Ver. 2

Job Description Summary

Bureau/Service	u/Service Schools Division Office			Division/ Unit	School Governance and Operations Division
Office Key Result Area 1. Support Services Management 2. Planning and Research 3. Community Level Linkages and Partn 4. Human Resource Development			ership	os	
Quality Assurance					

JD Number	Position	Job Summary	Key Result Area	Reports to	Position Supervised
	Chief Education Supervisor (SG 24)	To provide strategic direction and technical inputs to the management of the schools division towards effective and efficient governance and operation of the schools and learning centers and in being accountable for its organizational effectiveness To lead and manage the work of the team that will help ensure that Schools Division have the resources, technical assistance and are able to implement sustainable programs and projects to help schools establish and manage conducive learning environment and ensure learner readiness to learn.	Policies and Programs Partners and Donors School Compliance to Quality Standards (Public and Private) Research and Development Technical Assistance Unit Performance	Schools Division Superintendent/ Asst. Schools Division Superintendent	Education Program Supervisor & all other positions in SGOD
	Education Program	 To develop and supervise implementation of special programs and projects of the schools division office towards the holistic 	Programs and Projects (Support to school	Chief Education Supervisor	





Department of Education

REGION III Schools Division Office of Bulacan

Job Description - Ver. 2

JD Number	Position	Job Summary	Key Result Area	Reports to	Position Supervised
Number	Supervisor (SG22)	development of learners (non-curricular*) and provide technical assistance to schools to help them implement sustainable programs and projects (* programs related to learner development: e.g. palaro, leadership development, boy scouting, girl scouting, etc.) and educational support e.g. brigade eskwela, adopt a school, etc.) • Provide technical services for schools, learning centers, and the schools division office to have a physical environment that is conducive to effective teaching, learning and working by ensuring access to adequate, structurally and physically safe buildings, grounds and facilities according to the requirements and standards of an education and work facility that is environmentally sustainable, hazard free, gender sensitive and friendly to people with disability.	governance, operation and learner) Partners and Donors Advocacy Research and Development Technical Assistance Unit Performance Site Inspection BAC Procurement Activities Construction Facilities Repair Final Inspection Preservation of Heritage Buildings Demolition and Condemnation of Education Building School Mapping and	Chief Education Supervisor and Education Program Supervisor	Superviseu
			Inventory of School Buildings and Educational Facilities • Files and Records		
	Senior Education Program Specialist (SG19) (HR)	 To provide technical support in the implementation of a strategic HRD plan, operationalize the HRD systems, develop its components to suit local situation, and provide technical assistance to the 	HR Strategic Plans and Policies Professional and Career Development	Education Program Supervisor	Education Program Specialist II

SDO _ School Governance and Operations Division Page 2 of 7



QM - Page **50** of **75**



Department of Education

REGION III Schools Division Office of Bulacan

Job Description - Ver. 2

JD Number	Position	Job Summary	Key Result Area	Reports to	Position Supervised
		schools division through the TA teams, in order to deliver quality and sustainable HRD services towards acquisition and development of competent personnel in the region To provide technical assistance in the preparation of the HR strategic and operational plans of schools and learning centers, and of the units in the division office	HR Development Interventions Scholarship and Professional Program Coordination Training and Development Records Succession and Exit Employees Welfare Technical Assistance		
	Education Program Specialist II (SG16) (HR)	To assist the Chief and Education Program Supervisors in maintaining systems and implementing its components in order to ensure delivery of quality and sustainable HRD services		Senior Education Program Specialist	
	Senior Education Program Specialist (SG19) (SocMob & Networking)	 To provide technical support in strengthening and sustaining relationships and collaboration of education partners and stakeholders, and mobilizing resources; and providing technical assistance to support special programs and projects towards increasing access to and enhancing the delivery of quality basic education. 	Resourcing (for Special Programs and Projects: e.g. Adopt a School Program, Funding Resource for School- Based training for teachers) Sustained Partnerships Search and Development	Education Program Supervisor	Education Program Specialist II
	Education Program Specialist II (SG16)	 To assist in providing technical support to strengthening partnerships with both internal and external educational stakeholders and 	Technical Assistance	Senior Education Program Specialist	

SDO _ School Governance and Operations Division Page 3 of 7





Department of Education

REGION III Schools Division Office of Bulacan

Job Description - Ver. 2

JD Number	Position	Job Summary	Key Result Area	Reports to	Position Supervised
	(SocMob & Networking)	 respond to the needs of the schools and learning centers for the resources and capacity to implement sustainable programs and projects to enhance the delivery of quality basic education. 			
	, , . ,		Partners and Linkages (on DRRM) Information, Education, and Advocacy (for DRRM) Policies, Systems, and Standards (for DRRM) Programs and Projects (for DRRM) Technical Assistance	Senior Education Program Specialist	
	Senior Education Program Specialist (SG19) (School Mgt & M&E)	To provide technical support in implementing quality management systems in the schools division office, the schools and learning centers and monitor adherence to standards and policies towards effective and efficient delivery of quality basic education.	Quality Management System Assessment School Compliance to Quality Standards (Public and Private)	Education Program Supervisor	Education Program Specialist II

SDO _ School Governance and Operations Division Page 4 of 7





Department of Education

REGION III SCHOOLS DIVISION OFFICE OF BULACAN

Job Description - Ver. 2

JD Number	Position	Job Summary	Key Result Area	Reports to	Position Supervised
	Education	To lead districts and schools/learning centers in the implementation of an M&E system to monitor their progress. To assist in providing technical support in	Research and Development Technical Assistance to Schools and Learning	Senior	
	Program Specialist II (SG16) (School Mgt & M&E)	implementing quality management systemsin the schools division office, the schools and learning centers and monitor adherence to standards and policies towards effective and efficient delivery of quality basic education To assist districts and schools/learning centers in the implementation of an M&E system to monitor their progress	Centers	Education Program Specialist	
	Senior Education Program Specialist (SG19) (Planning & Research)	 To provide technical support and inputs in the preparation and updating of the school division's 6-year strategic plan and annual work plans To provide technical assistance in the preparation of the strategic and operational work plans of schools and learning centers, and of the units in the division office. 	Planning Frame, Systems and Plans Basic Education Information System (e- BEIS) Maintenance and Report Generation Technical Assistance	Education Program Supervisor	
	Planning Officer III (SG 18) (Planning and Research)	To provide descriptive and summary statistics and information that will be utilized for planning, budgeting, report preparation and policy direction as well as, ensure basic education data quality and access by intended users To monitor and evaluate implementation of policies and guidelines related to planning	Plans and Budget Basic Education Information System (e-BEIS) Maintenance and Report Generation Capacity Building Technical Assistance	Chief Education Supervisor & Education Program Supervisor	

SDO _ School Governance and Operations Division Page 5 of 7



QM - Page **53** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

Job Description - Ver. 2

JD Number	Position	Job Summary	Key Result Area	Reports to	Position Supervised
		and education and data management systems by the schools and learning centers.			
	Medical Officer III (SG 21)	To promote, protect and maintain the physical and mental well-being and readiness of learners to learn, by planning, formulating strategies for health and nutrition programs, to provide supervisory function to health personnel in the conduct and monitoring of Health and Nutrition Program Services and establishment of viable and sustainable linkages with educational partners and stakeholders.	Health Programs and Services Nutrition Program Service Partnership	Chief Education Supervisor	
	Dentist II (SG To promote, protect and maintain the physical and mental well-being and readiness of learners to learn, by planning, formulating strategies for Dental health programs, to provide establishment of viable and sustainable linkages with educational partners and stakeholders with Dental Health Programs		Dental Health Program and Services Nutrition Program Service (with emphasis on Dental Health Care) Partnership	Chief Education Supervisor	
	Nurse II (SG 15)	Assist the Medical Officer in the implementation of Health and Nutrition Programs and Projects of the SDO.	Health Programs and Services Nutrition Program and Services Linkages Special Services	Chief Educ. Supervisor; Medical Officer III	
	Project Development Officer I (Youth	 Perform technical tasks in the implementation and monitoring of the youth formation programs at the division level. The position is also responsible for 	Youth Formation Program Management and Implementation Technical Assistance	Chief Education Supervisor	None

SDO _ School Governance and Operations Division Page 6 of 7



QM - Page **54** of **75**

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Department of Education

REGION III Schools Division Office of Bulacan

Job Description - Ver. 2

JD Number	Position	Job Summary	Key Result Area	Reports to	Position Supervised
	Formation Coordinator	assessing, crafting, and delivering youth formation programs that is contextualized and localized depending on the needs of the schools. The position is also responsible for providing technical assistance to schools and to provide policy recommendations at the division level.	Capacity Building Monitoring and Evaluation Finance and Administrative Management Partnerships and Linkages		



Department of Education

REGION III Schools Division Office of Bulacan

Office of the Curriculum Implementation Division (CID)









Department of Education

REGION III Schools Division Office of Bulacan

CID OFFICE FUNCTIONS

Office Functions - Ver.2

Name of Office/ Division: Curriculum Implementation Division

Strand/Governance level: Schools Division Office

Statement of Purpose				
Schools and Learning Centers continuously improve the management of curriculum implementation.				
Outcomes	Outcomes Indicators			
 Schools and learning centers are able to implement curriculum effectively. 				
 Schools and Learning Centers are able to continuously improve management and instruction for the attainment of desired learning outcomes 				

Key Results Areas	Objectives	Key Performance Indicators	Outputs	Outputs Indicators
Instructional	To manage the	Percentage of schools	M&E Systems and Tools	
Management	implementation of Basic	implementing K to 12	Accomplishment Reports	
	Education Curriculum and	Curriculum in compliance	QMS	
	Special Curriculum	to standards		
	Programs	Percentage of schools	M&E report	
		implementing Special and		
		Co-curricular Programs in		
		compliance to standards		
	To provide Technical	Percentage of schools	TA Plan	
	Assistance (TA) to	and Learning Centers	TA Contract	
	schools and Learning	provided with TA in	TA Accomplishment	
	Centers in classroom	classroom management	Report	
	management skills,	skills, instructional	Supervisory Plan and	
			Report	

SDO _ Curriculum Implementation Division



QM - Page **57** of **75**

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Department of Education

REGION III Schools Division Office of Bulacan

Key Results Areas	Objectives	Key Performance Indicators	Outputs	Outputs Indicators
	instructional competence,	competence, and action	Approved Action	
	and action research	research	Researches	
	To capacitate School	Number of School Heads	Job-Embedded Learning	
	Heads and teachers in the	trained	(JEL) Contract	
	implementation of K to 12	Number of Teachers	Individual Plan for	
	Curriculum and Special	trained	Professional Development	
	Curricular Programs		(IPPD)	
			School Plan for	
			Professional Development	
			(SPPD)	
			Master Plan for	
			Professional Development	
			(MPPD)	
			Coaching and Mentoring	
			Plan	
Assessment of Learning	Guide the schools and	Number of School Heads	Classroom observation	
	Learning Centers in the	who monitored the		
	effective management of	effective management of	Assessment outputs	
	learning assessment for	assessment in the	Assessment outputs	
	better learning outcomes	classroom		
	Provide technical	Number of Schools that	Schools Program Design	
	assistance to schools and	have implemented	for implementation of	
	Learning Centers in	interventions to address	intervention/s	
	analyzing assessment	low performance of	Accomplishment report	
	results for possible	learners		
	interventions			



Department of Education

REGION III Schools Division Office of Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

Key Results Areas	Objectives	Key Performance Indicators	Outputs	Outputs Indicators
Learning Resources Materials Management and Development	Lead in the formulation of assessment tools to diagnose learners and their achievement in the different learning areas To develop contextualized learning resources by learning area for schools and Learning Centers	Number of schools that have utilized the assessment tools Percentage of schools and Learning Centers who utilize the contextualized LRs developed by learning area	Diagnostic and achievement test questionnaires in different learning areas Test Results Big Books, Charts, IMs, etc.	
	To quality assure Learning Resources (LRs) for the use of schools and Learning Centers To provide technical	Percentage of schools and Learning Centers with quality assured contextualized LRs	Quality Assured Big Books, Charts, etc.	
	assistance to schools and Learning Centers in line with the development, production, storage, and distribution utilization of Learning Materials	Percentage of schools and LCs who produced school-based/ LC-based contextualized LRs and established a functional Learning Resource Center (LRC)	Resource and Technical Assistance Plan Assessment Tool	

SDO _ Curriculum Implementation Division p. 3 of 3



QM - Page **60** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

JOB DESCRIPTION SUMMARY

Job Description - Ver. 2

Job Description Summary

Bureau/Service	nu/Service Schools Division Office			Division/ Unit	Curriculum Implementation Division
Office Key Resul	t Area	Instructional Management Assessment of Learning Learning Resources Materials Management	ent an	d Development	

JD Number	Position	Job Summary	Key Result Area	Reports to	Position Supervised
	Chief Education Supervisor (SG24)	To provide strategic and technical inputs towards the full implementation of the articulated basic education curriculum, enforcing curriculum standards, localization and indigenization of the articulated curriculum to suit the conditions and context of the locality and ensuring access to quality and varied learning resources. To direct and manage the work of the CID team that will help manage curriculum implementation in the schools division and provide technical assistance to the schools in line with the curriculum and learning management.	Management of Curriculum Implementation Curriculum Development, Enrichment, and Localization Learning Delivery Learning Resource Learning Outcomes Assessment Special Curricular Programs and Support Activities Research Technical Assistance Unit Performance	SDS/ASDS	All positions in CID
	Public School District	 To provide schools and learning centers in a district with relevant and timely service through 	Instructional Supervision Technical Assistance in School Management	Chief ES	

SDO _ Curriculum Implementation Division Page 1 of 4



QM - Page **61** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

JD Number	Position	Job Summary	Key Result Area	Reports to	Position Supervised
	Supervisor (SG22)	 the conduct of instructional supervision provision of technical assistance in school management and curriculum implementation establishing a conducive physical environment for learners and school workers sustaining strong and harmonious partnerships and collaboration among stakeholders in order to improve access to and delivery of quality basic education. 	Monitoring and Evaluation Curriculum Development, Enrichment and Localization Learning Outcomes Assessment Research		
	Education Program Supervisor (LRMDS Manager, QA Coord.) (SG22)	To supervise the development, production and distribution of all types of learning resources (printed, digital, multimedia, etc.) for use in the schools division so as to increase access to varied quality learning resources by intended users (i.e. teaching and learning resources and professional development materials) To improve delivery of the basic education curriculum. To provide technical assistance to the schools in the set-up, management, operations and maintenance of their Learning Resource Centers.	Learning Resource Utilization of LRMDS (TA on LR Management)	Chief ES	

SDO _ Curriculum Implementation Division Page 2 of 4



QM - Page **62** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

JD Number	Position	Job Summary	Key Result Area	Reports to	Position Supervised
	Education Program Supervisor (SG22)	To provide technical support in the full implementation of the articulated basic education curriculum for a subject area and the development of learning resource materials to suit the conditions and context of the locality. To provide technical assistance to the Schools in curriculum implementation, instructional supervision and learning materials development and quality assurance. (When part of LR Design and Development Team, may be assigned as Instructional Design and Development Coordinator)	Management of Curriculum Implementation Curriculum Development, Enrichment, and Localization Learning Delivery Learning Resource Learning Outcomes Assessment Special Curricular Programs and Support Activities Research Technical Assistance	Chief ES	
	Education Program Specialist II (Deployed for ALS) (SG16)	 To provide basic education services to out-of-school children, youth and adults by assisting the PSDS in coordinating activities on ALS programs & projects; instructional supervision; monitoring & evaluation and provision of technical assistance to ALS Learning Facilitators (Mobile Teachers, DALSCs, Literacy Volunteers, Instructional Managers, Facilitators) at the District level. 	Literacy Assessments Literacy Interventions	PSDS	
	Project Development Officer II	 To assist the LR supervisor in forming and supporting the various LR design and development teams, coordinating 	LRMDS User Support User Problems Solved	Chief ES	

SDO _ Curriculum Implementation Division Page 3 of 4



QM - Page **63** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

JD Number	Position	Job Summary	Key Result Area	Reports to	Position Supervised
	(LRMDS) (SG15)	schedules content developers (writers, illustrators, editors, QA reviewers) and target outputs and sourcing out the necessary support for the teams including providers for the needed competencies (e.g. writer, editor, illustrator, creative and lay out artist etc.) To encode metadata and support content development activities as directed. To respond to individual users' queries and difficulties with the Web-based LRMDS, provide instructions and training, and diagnose and solve common problems.	LRMDS Training and Updates System Maintenance and Tracking LR Teams LR Technical Competencies Technical Assistance		
	Librarian II (LRMDS Administrator) (SG15)	To manage, maintain, and monitor uploaded and catalogue of materials in the LRMDS portal and maintain the schools division library To provide technical assistance to the library hubs and Learning Resource Centers as well as monitor the effectiveness in the delivery of their services	Access to Learning Resource SDO Library Library Hubs (to be integrated with the LR Center and regional libraries) Technical Assistance		
	Administrative Aide VI (SG6)	To assist the management and staff and provide administrative support in the effective and efficient operation of the CID Division.	Plots/Schedules CLMD Activities Records Management Administrative Support Secretariat/Frontline	Chief Education Supervisor	None

SDO _ Curriculum Implementation Division





Department of Education

REGION III Schools Division Office of Bulacan

III. Legal Bases and References

The following legal bases that govern the operations of the Schools Division Office of Bulacan are:

DepEd Order 009, s. 2021 known as Institutionalization of a Quality Management System in the Department of Education

D.O 83 S. 2012 known as IMPLEMENTING GUIDELINES ON THE REVISED SCHOOL-BASED MANAGEMENT (SBM) FRAMEWORK, ASSESSMENT PROCESS AND TOOL (APAT)

D.O. 32 s. 2011 known as Policies and Guidelines on Training and Development (T&D) Program and Activities

D.O. 40 s. 2014 known as Establishment, Merging, Conversion, and Naming/ Renaming of Public Schools, and Separation of Public School Annexes in Basic Education

Amendment to DepEd Order No. 16, s. 2017 known as Research Management Guidelines

D.O No. 39, s. 2016 known as Adoption of the Basic Education Research Agenda

D.O. 40, s. 2015 known as Guidelines on K to 12 Partnerships

DepEd Order No. 19 s. 2016 known as Guidelines on the Organizational Structures and Staffing Patterns of Stand- Alone and Integrated Public Senior High Schools (SHS)

DepEd Order No. 47 s. 2014 known as Constitution and By-Laws of the Supreme Pupil Government and Supreme Student Government in Elementary and Secondary Schools



QM - Page **65** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

DepEd Order No. 11 s. 2016 known as Additional Guidelines to DepEd Order No. 47, s. 2014, Constitution and By-Laws of the Supreme Pupil Government (SPG) and Supreme Student Government (SSG) in Elementary and Secondary Schools

- D.O. No. 35, s. 2017 known as Revised Guidelines on the Implementation of the Basic Educational Facilities Fund
- D.O. 42, s. 2017 known as National Adaptation and Implementation of the Philippines Professional Standards for Teachers
- **D.O. 17, s. 2017** known as Guidelines on the Provision of Science and Mathematics Equipment for Grades 4–6 Pupils in Public Elementary Schools and Grades 11–12 Students in Public Senior High Schools
- D.O. 37, s. 2017 known as Department of Education Drug-Free Workplace Policy
- D.O. 54, s. 2015 known as Amendment to DepEd order No. 55, 2003 (Increase of Payment of Loyalty Cash Gift)
- **D.O. 11, s. 1990** known as Implementing Guidelines on the Incentives and Rewards System under R.A. 1989, of the Civil Service Commission
- **D.O. 78, s. 2007** known as Strengthening the Program on Awards and Incentives for Services Excellence (PRAISE) of the Department of Education
- **D.O. 52, s. 2015** known as New Organizational Structures of the Central, Regional, and Schools Division Offices of the Department of Education
- **D.O. 39, s. 2017** known as Operational Guidelines on the Implementation of School-Based Feeding Program for School Years 2017-2022
- D.O. 88, s. 2010 known as Revised Manual of Regulations for Private Schools in Basic Education
- **D.O. 12, s. 1997** known as Amendments to DECS Order No. 21, S. 1993, No. 21-A, S. 1993 and No. 20, S. 1994





Department of Education

REGION III Schools Division Office of Bulacan

D.O. 13, s. 2005 known as 2005 BED- Based Summer Classes

D.O. 10, s. 2018 known as Guidelines on the Issuance of Special Orders for the Approval of the Eligibility for Graduation from Senior High School of Grade 12 Learners Enrolled in Vocational Institutions for School Year 2017-2

DepEd Order No. 51 s. 2015 known as Guidelines on the Implementation of the SHS Program in Existing Public JHSS and ISS, Establishment of Stand-alone Public SHSS, and Conversion of Existing Public Elementary and JHSS into Stand-Alone SHSS

D.O. 21 s. 2015 known as Disaster Risk Reduction and Management Coordination and Information Management Protocol

D.O. 43, s. 2012 known as Guidelines on the Implementation of Executive Order No. 66 (Prescribing Rules on the Cancellation or Suspension of Classes and Work in Government Offices Due to Typhoons, Flooding, Other Weather Disturbances, and Calamities)

D.O. 23, s. 2015 known as Student-LED School Watching and Hazard Mapping

Executive Order 733 known as Linking Formal and Non-Formal Education and Training Systems through an Expanded Accreditation and Equivalency Program

DepEd Order No. 14, s. 2014 – Hiring Guidelines for Teacher I Position Effective School Year (SY) 2014-2015

DM No. 164, s. 2017 - Accreditation and Equivalency (A&E) Test Registration and Administration

DM Order No. 163, s. 2017 – Administration of the Test of English Proficiency for Teacher (TEPT) and the Process Skills Test (PST) in Science and Mathematics

DepEd Order No. 50, s. 2010 – Strengthening Special Education Program at the Basic Education Level

RA 7079 – An Act providing for the Development and Promotion of Campus Journalism and for other purposes



QM - Page **67** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

DM 149, s. 2015 – 2016 National Schools Press Conference (NSPC)

DM 119, s. 2017 - 6th ASEAN Scout Jamboree

Deped Memo No. 223, s. 2016 – Strengthening the Implementation of the Gulayan sa Paaralan Program in Public Elementary and Secondary Nationwide

DepEd Order No. 5, 2014 – Implementing Guidelines of the Integration of Gulayan sa Paaralan, Solid Waste Management and Tree Planting Under the National Greening Program (NGP)

DM 46, s. 2017 – Framework for the Pilot Implementation of the Alternative Learning System- Education and Skills Training

RM 69 s, 2017 – The School-based Management Assessment Tool with Contextualized MOVs and Articrafts for Validation

DO 83 s, 2012 – Implementing Guidelines on the Revised School-based Management (SBM) Framework, Assessment Process and Tool (APAT)

DM 157, s 2016 - Changes in DepEd Memorandum No. 137, s. 2016

RM No, 57, s. 2018 - 2ND Regional School Based Management (SBM) Consultative Conference for SY 2018

RA 10121, s. 2010 - An Act Strengthening the Philippine Disaster Risk Reduction and Management System, providing for the National Disaster Risk Reduction and Management Framework and Institutionalizing the National Disaster Risk Reduction and Management Plan, Appropriating Funds therefor and for other purposes.





Department of Education

REGION III Schools Division Office of Bulacan

IV. Definitions & References

The following are common terms and definitions used with Quality Management System are applicable to activities SDO-Bulacan and referred to in this Manual.

Audit – A systemic, independent, and documented process for obtaining evidence and evaluating it objectively to determine the extent to which the audit criteria are fulfilled

Audit Summary Report – A report prepared by the Internal Quality Audit (IQA) team which contains the outcome of an audit

Competence – Ability to apply knowledge and skills to achieve intended results.

Compliance Obligations – Legal requirements that an organization has to comply with and other requirements that an organization has to or chooses to comply with.

Correction Action – Action is eliminate the cause of a nonconformity and to prevent recurrence.

Continual Improvement – Recurring activity to enhance performance.

Continuous Improvement – A value and a practice of continually assessing, analysing, and acting on the improvement of key processes focusing on both the clients' needs and the desired performance

Controlled Document – A digital or hard-copy document which is required by a standards organization to be managed within a tightly controlled process that maintains the integrity of the document's content through revisions



QM - Page **69** of **75**

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Department of Education

REGION III Schools Division Office of Bulacan

Client - A person, group of people, or organization who is recipient of the services or seek the service of the government

Client Satisfaction – A client or stakeholder's perception of whether an organization has met their requirements

DepEp QMS Manual – A manual that articulates DepEd's profile, its management, core, support and outsourced processes, the list of stakeholders and partners, and its commitment to provide quality basic education services

DepEd Procedures and Work Institutions Manual (PAWIM) – A document that provides the procedures on the conduct of QMS in DepEd

DepEp Process Map – A map that details the intended clients, outcomes and four (4) major processes of DepEd- Management, Core, Support, and Outsources processes

Documented Information – Information which is required to be controlled and maintained by an organization and the medium on which it is controlled.

External Certification Audit - An audit of the QMS to verify —conformance against ISO 9001 standards as part of the process of ISO Certification conducted every three (3) years by a third-party certifying body

Interested Party – Person or organization that can affect, be affected by, or perceive to be affected by a decision or activity.

Internal Control – An integral process that is affected by an agency's management and personnel, and is designed to address risk and provide reasonable assurance that in pursuit of the agency's mission, the general objectives are being achieved

Internal Quality Audit (IQAT) – An audit of the QMS against ISO 9001 standards conducted by the DepEd IQA team as part of the process of ISO Certification





Department of Education

REGION III Schools Division Office of Bulacan

ISO 9001 Standards – The international standards for QMS that an organization must follow, which are used by organizational to demonstrate their ability to consistently provide products and services that meet customer (referral to as "Client" in the public sector) and regulatory continuous improvement

Life Cycle – Consecutive and interlinked stages of a product (or service) system, from raw material acquisition or generation from natural resources to final disposal.

Management Review – A meeting conducted by the top management for evaluating the performance and effectiveness of the QMS, wherein audit result, identified targets, and other QMS-related matters are discussed to ensure that the QMS remains suitable, adequate, and effective

Monitoring – Determining the status of a system, a process or an activity.

National Quality Management System (NQMS) – A system wherein the QMS of DepEd offices and schools are established, implemented and aligned in accordance with standards in these guidelines aimed at integrating DepEd's internal processes within and across governance levels to ensure consistency in the delivery of quality services to achieve client satisfaction

Nonconformity – Non-fulfilment of a requirement.

Outsource – Make an arrangement where an external organizations performs part of the organization's function or process.

Operation Manual – Details the standard operating procedures of an office

Performance – Measurable result.

Process – A set of related and interacting activities that utilizes resources to transform inputs into outputs. A process must have defined and measurable objectives, inputs, output activities, and resources

Process Holder – Office, unit, or personnel assigned by the top management to have responsibility for each process



QM - Page **71** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

Procedure - A uniform method that outlines how to perform a process, particularly the requirements needed, how to execute the process, what needs to be accomplished, the actors, and inputs and outputs

Quality – The degree to which service delivery fulfils the agency and client requirements

Quality Management System (QMS) – A formalized system that documents processes, procedures, and responsibilities for achieving quality policies and objectives in order for an organization to meet client and regulatory requirements and improve its effectiveness and efficiency through continuous improvement

Quality Policy – Intentions and direction of an organization related to management performance as formally expressed by its top management.

QMS Planning Documents – A set of documents updated annually which contain the context, risks, opportunities, and quality objectives

QMS Policy Statement (QPS) – The articulation of DepEd's commitment to implement the National QMS in accordance with the agency's mandate, Vision, Mission, and Core Values

Quality Objective – Objective set by organization consistent with its quality policy.

Requirement – Need or expectation that is stated, generally implied or obligatory.

Risks and Opportunities – Potential adverse effects (threats) and potential beneficial effects (opportunities).

Relevant Interested Parties (RIPs) - Internal and external clients or stakeholders that can affected by, or perceive itself to be affected by a policy or program of DepEd (e.g. DepEd personnel, external partners)



QM - Page **72** of **75**

Address: Provincial Capitol Compound, Brgy. Guinhawa, City of Malolos, Bulacan



Department of Education

REGION III Schools Division Office of Bulacan

Request for Action (RFA) – A form used by the IQA team or any DepEd personnel to record and/or report any detected or potential nonconformity/ies with set standards (e.g. ISO 9001, declared process)

Risk – The effect of uncertainty on an expected result or problems that may or may not occur on the delivery of services

Risk based Thinking – A systemic approach that involves a coordinated set of activities and methods that organizations use to manage and control the many risks that affect its ability to achieve its objectives

Surveillance Audit – An audit conducted by a third-party certifying body (must be the same as the one that conducted the External Certification Audit) to check and verify that DepEd continues to adhere to the QMS and ISO requirements after ISO Certification

Third-Party Certifying Body – An external and independent organization, accredited by the Philippine Accreditation Bureau (PAB) of the Department of Trade and Industry (DTI), which performs an audit to verify the agency's conformance to ISO 9001 standards

Top Management – Person or group of people who directs and controls an organization at the highest level. Top management has the power to delegate authority and provide resources within the organization.





Department of Education

REGION III Schools Division Office of Bulacan

V. Quality Control Plans



Department of Education

REGION III Schools Division Office of Bulacan

VI. Forms and Templates

